

navigating these times as a business owner in real estate

WFRINAR 20 JUN 2020





this is getting real, real fast



our industry is going to be affected and you need to act to protect you, your family and your business



let's get ready for whatever lies ahead





calculate
cash + profit
breakeven point



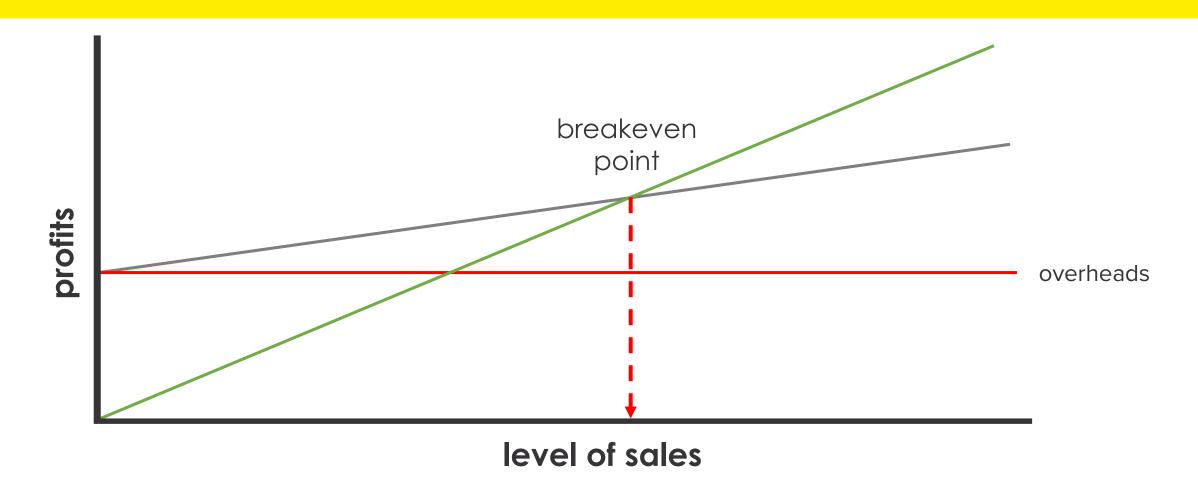
breakeven



- + reduce fixed costs
- + revert to some higher margin work
- grow your rent roll
- buy an additional rent roll
- revert to interest-only
- renegotiate loan repayments
- defer some tax payments
- focus on staff mix

breakeven analysis





2.
review your
costs + cut
some if you can



cut costs



- + casual wages
- permanent team wages and salaries
- non-performing salespeople
- subscriptions you are not using
- don't fund advertising for others
- growth costs like BDM or sponsorships
- + try and get out of the lease or get a subtenant

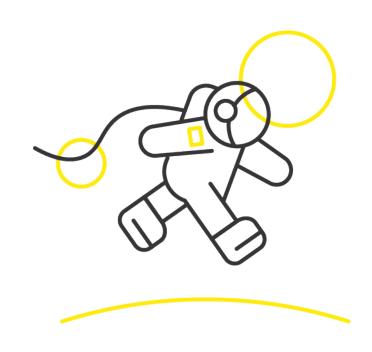
3.
focus on incremental profits



incremental profits



- + Sales
- + PM
- + Principals
- Admin / Shared services
- other specialist divisions



focus on incremental profits

business DEPOT

•					
	n	~	\cap	m	
		$\mathbf{}$	V		

- expenses

= profit contribution

- net shared services

= operating profit

sales	pm	principals	total
\$	\$	\$	\$
\$	\$	\$	\$
\$	\$	\$	\$





\$ and %'s

income

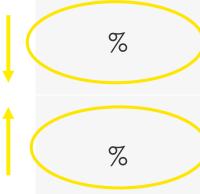
- expenses

= profit contribution

- net shared services

= operating profit

sales	pm	principals	total
%	%	%	\$
%	%	%	%
%	%	%	%



4.
be prepared for emotional stress



emotional stress



- not only may your team have their own financial stresses, you need to also consider their emotional stresses
- + personal financial stresses maybe their partner or extended family have lost their job
- different personality types react differently to different situations
- prepare a coronavirus policy or update and review your leave policies

5.
review your
supplier
arrangements



supplier arrangements



- be upfront with your creditors
- + asking providers to defer the payment of upfront costs into the future
- + recovering VPA upfront is critical to the success of your business

invest in technology



technology



- + change how we work and make flexible/remote working
- adoption is much more successful because you NEED the change to work
- talk to someone else who has already implemented the technology you are looking at

time for a merger or exit

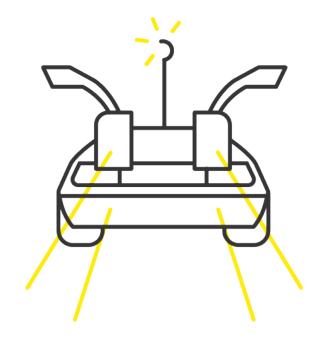


merger or exit



1+1=3 result

- + buy a rent roll
- + good time to sell



8. be human



be human



- 1. Audit
- 2. Review
- 3. Setup
- 4. Test
- 5. Do



everyone on the bus everyone facing the front somewhere to drive someone at the wheel

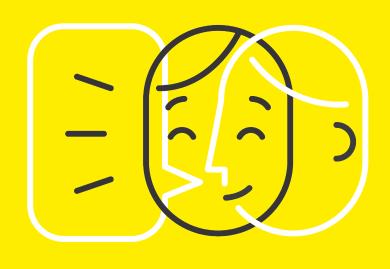




9.
get some
accountabilty



the most important part of accountability is the discussion







10. tip some money in



money \$\$\$



you may need to

- + track down some personal cash to tip into the business
- + track down some personal cash to tip into the business
- + talk to the banks or your friendly broker now

get on the front foot







watch out for squirrels





sales are vanity profit is sanity cash is reality

+ payroll tax

QLD government has also come out and provided some deferrals of payroll tax lodgements and payments

+ economic stimulus package

QLD government will also be offering loans for up to \$250,000 to eligible businesses, with a 12-month interest free period

+ other support

Federal government is getting out the cheque book to stimulate the economy as a result of the impact of the Coronavirus



want to know more?



get some insight @ <u>businessdepot.com.au/blog/</u>

- https://businessdepot.com.au/blog/governmentcheque-book-to-ease-pressure-on-coronaviruseconomy/
- + https://businessdepot.com.au/blog/coronavirus-what-to-do-in-real-estate-business
- + https://businessdepot.com.au/blog/queensland-government-coronavirus-stimulus-package/



any questions? just ask!







oneplace@businessdepot.com.au



ask@reiq.com.au





1300 697 347